



Mas Capital

THE CAPITAL MARKETPLACE BEHIND CARNIVAL

We turn Carnival receivables into an investable asset class.

Investor overview · Confidential

THE PROBLEM

Carnival runs on capital that arrives too late.

- Bands produce costumes months before revenue lands.
- They are creditworthy, but unbanked, so formal capital never reaches them.
- Traditional lenders see risk, because they cannot see the business.

THE INSIGHT

MasOS already sees the whole business.

01
Inventory

02
Payments

03
Historical sales

04
Customer behaviour

05
Collections

06
Real-time performance

Nobody else in Carnival has all six.

THE PRODUCT

Revenue-linked capital advances, priced on proof.

Mas Capital advances capital against a band's proven receivables. The capital is held in escrow, released to suppliers directly, and repaid automatically from a share of every sale.

HOW IT WORKS

One flow, from your capital to automatic collection.



The money that repays you is collected at the same source it is created. No invoicing, no chasing.

THE MOAT

Every masquerader payment flows through MasOS.

We underwrite and collect inside the same system the whole market already runs on. That is a structural advantage nobody outside the ecosystem can copy.

THE MARKET

A large, recurring, overlooked economy.

230+

Carnival bands on MasOS

5+ yrs

operating history and data

3 regions

Caribbean, North America, UK

WHY NOT A GENERIC PROVIDER

We already own the rails.

	Generic providers	Mas Capital
Market	Generic merchants	Carnival only
Inventory	Not managed	Controls the ecosystem
Position	Payments only	Runs the operating system

CAPITAL STRUCTURE

Senior, escrow-protected, collected at source.

Your position	Senior, repaid in full first
Security	Held in escrow, paid to suppliers
Repayment	A share of every sale, at source
Term	Per Carnival season

Illustrative only. Specific terms and returns are set per deal and shared with approved investors under review.

BACKED BY DATA

Underwriting on evidence, not hope.

5

years of data

millions

processed

real-time

payment visibility

Carnival has always been an experience.

We believe it is also an investable asset class.

Request a meeting

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